



2023 IAQ Annual General Meeting

26 October 2023

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1.0 Message from the IAQ Leadership Team

29 years ago, the IAQ was formed as a non-partisan industry group with a clear purpose to drive greater collaboration between both public and private sectors for the betterment of the communities in which we live and serve. These founding principles have continued to play a central role in everything the IAQ does and in my second year as Chair I have witnessed our members and Board continue to raise their hands to get involved and add real value to the industry in which we all participate.

We've come a long way and made some significant strides forward from our early days. Often jested as running off the 'smell of an oily rag', the IAQ of today has come leaps and bounds, we're in a strong financial position to invest in member benefits and have the respect, trust and recognition as an industry body that truly wants make a difference.

This year we have taken on greater challenges and diversified our presence; from being present in the regions to establishing the IAQ Diversity and Inclusion Committee and having a voice on emerging challenges and opportunities in the infrastructure sector. Our team, led by Louise and supported by Kim and Harvey; along with our taskforce Chairs and Deputy Chairs continue to raise the level of engagement across the state.

With a growing membership base, successful event calendar and strong working relationship with government and private sector leaders, I'm confident that we can continue to work side by side in delivering on our ambitious agenda of infrastructure delivery in Queensland.

Next year marks 30 years since the establishment of the Association and I look forward to continuing to work with our team and our Board along with our many volunteers who are the lifeblood of the organisation to continue to deliver on the expectations of our members and community.

Regards,

Jon Frew, IAQ Chair



Jon Frew
IAQ Chair

As I reflect on my time as Deputy Chair of the IAQ, I pause to consider how far we have come in the 8 years since I began my involvement in the association and more than 6 years on the Executive Committee. As Jon mentioned, we have gone from an organisation that has run off the smell of an oily rag to one that now thrives through the consistent sponsorship of our industry, year-on-year membership growth and a curated events program that has seen us go from 'breakfast club' to bonafide thought leaders, advocates and meeting place of decision makers and industry powerhouses.

We continue to gain and nurture the trust and respect of our industry and place focus on ensuring our members return and new members feel welcomed and can immediately recognise the benefits of being a part of IAQ. This trust and respect means that – through the steady hand of our CEO Louise – we attract and prioritise the right conversations with industry leaders that will make a difference or spark the necessary change our collective membership seeks.

Into the future, I hope IAQ's membership continues to challenge for better outcomes for our State and push our Association to spearhead this on their behalf. IAQ has always prided itself on operating from a place of great respect and companionship with our government and private clients and seeks to ensure we are working together to enable Queensland to become the most well-connected infrastructure industry in the nation and ensure that the people who live here are afforded the immense opportunities that come from genuine infrastructure prioritisation and realisation that meets our needs and foresees the trends.

So, one year out from our 30th Birthday, the Association is well placed to continue championing on our industry's behalf for the next 30 years and beyond.

See you all at the big birthday bash next year.

Regards

Loren Hickey, Deputy Chair



Loren Hickey
IAQ Deputy Chair



Once again, the IAQ Assembly delivered. All 258 attendees enjoyed the indepth analysis and conversation of our Assembly theme Realising Queensland's Infrastructure Legacy. The IAQ Infrastructure Assembly 2023 unpacked the role of infrastructure in delivering on the enormous opportunities for Queensland in the next decade and into the future. We discussed how to make the right long-term strategic decisions now to ensure future generations of Queenslanders have lasting infrastructure legacies.

Based around the targets for 2032 and beyond, the Assembly's thought-provoking sessions explored the transformative power of infrastructure in shaping Queensland's future. The speaker pool of internationally acclaimed experts, government decision makers, researchers and practitioners foretold how successful planning and integration can catapult our state into the next century.

Featuring the 2032 Games as a catalyst and exploring the regional perspective and our energy transition, our inspiring speakers and panelists discussed legacy from varying perspectives including First nations participation and leadership. Insights were drawn from international mega events, world class infrastructure and leading energy and renewables programs.

Successful events such as the IAQ annual Assembly are not possible without the support of our Major Partners and sponsors. I would like to thank DSDILGP and all government agencies who worked with us to shape each of the sessions. I would also like to extend my thanks to the Hon Dr Stephen Miles, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure for sharing his insights into Queensland's infrastructure commitment and legacy. Special thanks also to all our sponsors below for ongoing support and contributing to the success of the day's sessions and networking.

Rest assured, Assembly 2024 preparations are already underway. Mark your diaries for 6 September 2024 – Building a resilient Queensland.



Louise Van Ristell
IAQ CEO

As the end of the year draws near, I am thrilled to share some of the opportunities I have had to represent you all to government and industry groups ensuring the IAQ voice is recognised as the expert group within the vast infrastructure sector. Delivering on our four pillars I have had the pleasure of participating in the following infrastructure sector leadership forums and committees:

- Transport Advisory Collaboration Committee
- Infrastructure Industry Steering Committee (IISC)
- Meetings with Ministers, Director-Generals, Deputy Director-Generals, Executive Directors, and associated organisations
- Mackay Joint Forum – Opportunities for Energy Transition

IAQ Taskforces and Working Groups continue to deliver exceptional educational and leading-edge events. I applaud their work throughout 2023. My thanks and congratulations to :

- Catalysing Infrastructure Taskforce (CIT)
- Regional Infrastructure Taskforce (RIT) – Research for white paper and joint venture with CIT
- 2032 Games Taskforce (GT)
- Emerging Professionals in Infrastructure Queensland (EPIQ)
- Our Working Groups: Diversity & Inclusion (D&I) and IAQ Connect – ongoing events

Our membership continues to grow this year, with our largest membership total of 118. It is a tribute to our Association that we have also held the second largest event in our history with the Transport Infrastructure Breakfast held at BCEC in September. All our other events have also been well regarded and well attended.

Events and Membership slides, further on in the report, show a comparison of our efforts since last year.

I encourage you all to remain active within IAQ and look forward to working with you through to the end of this year and into 2024. It is a privilege to represent you all. I look forward to catching up with you all at the end of year networking drinks on 30 November and assure you, 2024 is already planned and promises to be the biggest year in IAQ history.

Regards

Louise Van Ristell, IAQ CEO



Louise Van Ristell
IAQ CEO



2.0 Business Plan



KEY PRIORITY AREAS

2023

As directed by the Board, IAQ will continue to build on the success and momentum of 2023, delivering on the following key priorities:

1. Provide leadership and advocacy
2. Run taskforces and committees
3. Deliver events
4. Service and communicate
5. Govern the association

Supporting and lifting industry and government to deliver better infrastructure outcomes, holding participants accountable for actions

How we performed

Leadership and advocacy	Taskforces and committees	Deliver events	Service and communicate	Govern the association
<ol style="list-style-type: none"> Papers: Business Case Strategy Whitepaper to DSD, 90-Day Review Position Paper, DSDxIAQ Survey: Reducing Emissions in Infrastructure, Games 2032 Intel Summary to DSD, AI-Construction Nexus Document to DSD, Infrastructure Productivity Roadmap Series Attended Articles: Collaboration Series: Collaborative Mindsets / Collaborative Contracting / IAQ's Collaboration Steps/ Nature Related Financial Disclosures Breakdown Video interview with DG Department of Resources Warwick Agnew Q&A with QEM CEO Gavin Loyden Housing: Q&A with DG Department of Housing Mark Cridland The Benefits of Social Housing: A Catalyst for Progress Regions: Review of Grattan Institute Migration Report, Using Migration to Benefit the Regions Press Releases: Megaproject delays in the build-up to 2032 Budgets and Event Invitations: State Budget, Budget report, Media blackout attended, Media Blackout: BCC Budget, Federal Budget report, ShapingSEQ, Briefing attended, Report developed Other: IAQ Scholarship Criteria and Marking Guide, Mid-Year Wrap-Up Video 	<ol style="list-style-type: none"> Catalysing Infrastructure Transformation (CIT), webinar, housing productivity research Regional Infrastructure (RI Taskforce) – events in Gladstone, Mackay, Townsville, Cairns, white paper due October Emerging Professionals Infrastructure Queensland (EPIQ) Taskforce Games Taskforce roundtables – Workshops in 2024 Established Diversity & Inclusion Working Group Established IAQ Connect for mid career members CEO sitting on IISC, TMR Advisory Committee, Games Advisory Group 	<ol style="list-style-type: none"> IAQ Assembly, One-day conference Oct 20, 2023 3 x successful Major Industry Breakfasts Boardroom Breakfasts x 5 2032 Games Breakfasts x 4 EPIQ events x 6 IAQ Connect x 4 Women in Infrastructure events Regional Taskforce events x 4 Scholarship Award trial – November 2023 Webinars x 10 Disseminated knowledge from events via EDMs, member update (now every two months) Increase sponsorship and advertising Consider lunches, evening and other formats More events in regions planned for 2024 Leadership training program (Micro-credentials) 	<ol style="list-style-type: none"> Electronic communications: 146 electronic direct mail emails to members over the last 12 months (avg 12 per month) Website: 19,971 page views over the last 12 months Social media: 6,674 LinkedIn followers (increased by 1,416 over the last 12 months) Retain and engage with current members: 94 members renewed in 2023 (compared to 83 in 2022) Increase membership: 22 new members in 2023 (compared to 20 in 2022) Market to non-members: we have over 7000 non-members on our database. Media: featured in Courier Mail, Sunshine Coast News, ABC Radio and Infrastructure Magazine. 	<ol style="list-style-type: none"> Review governance, Board, Executive and Task Forces <ul style="list-style-type: none"> Review sub-committees, taskforces and working groups' terms of reference, expected outcomes and numbers and level of participants Explore introduction of smaller Board and Advisory Council Review staff resources and systems Finances and income diversification



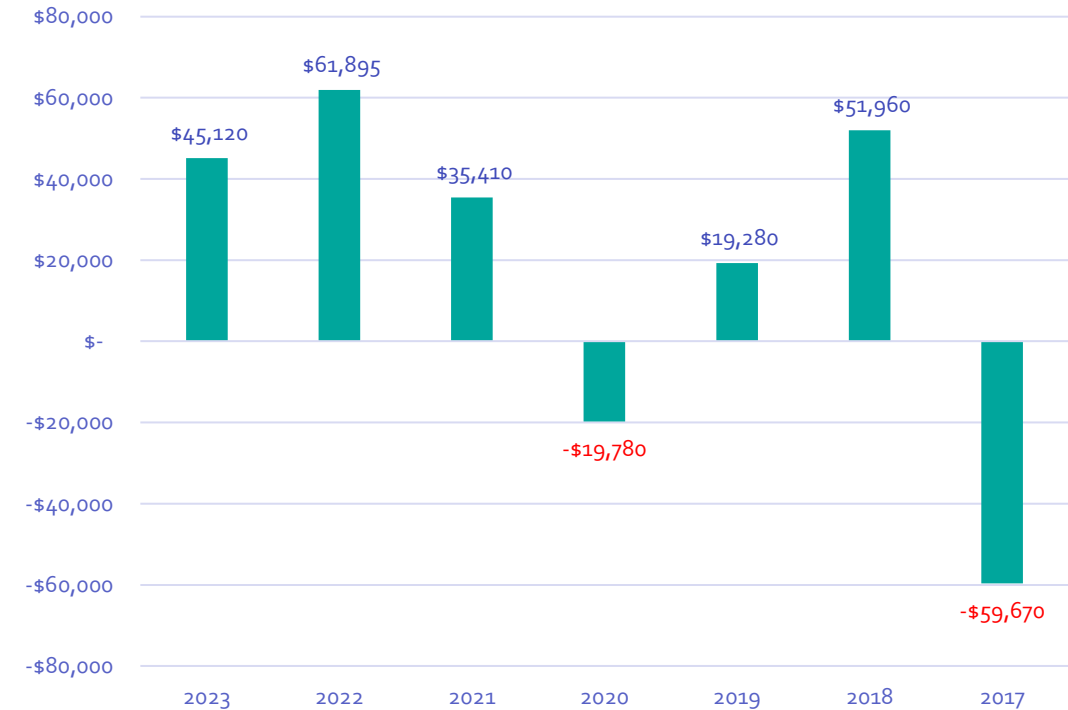
3.0 A year in review

3.1 FY23 Finance Report

Financial performance for FY23:

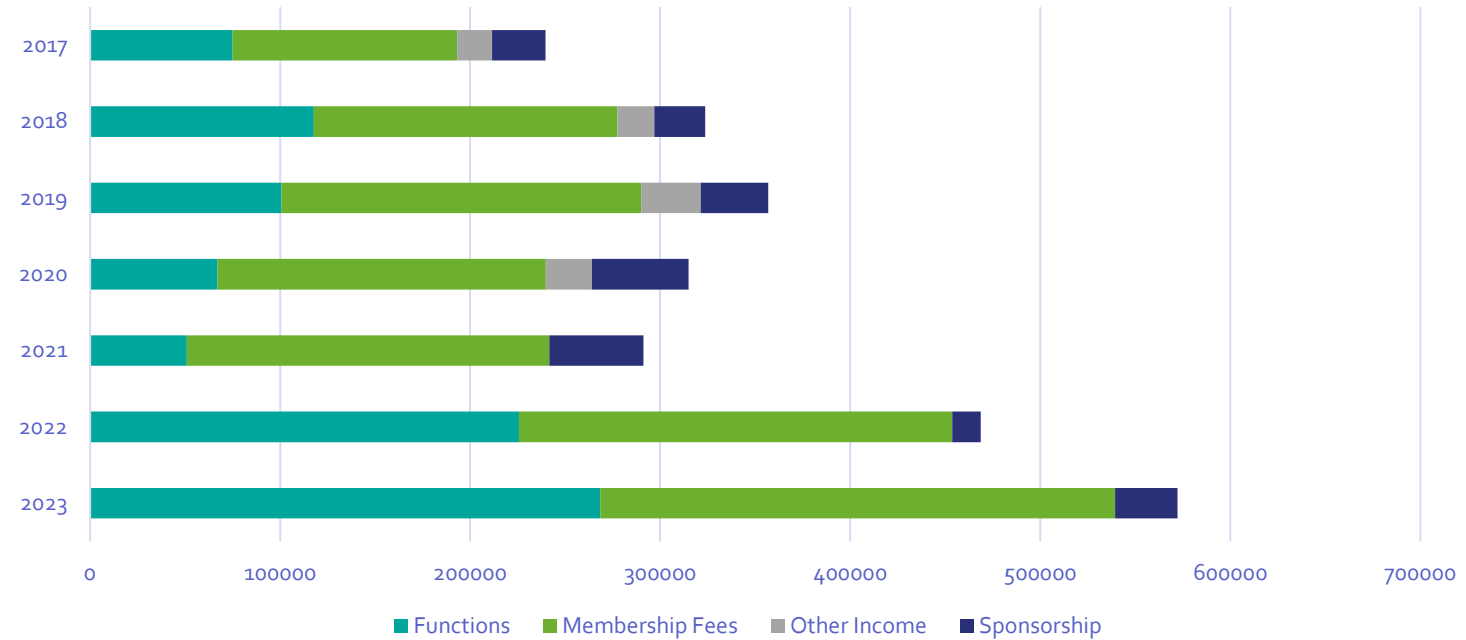
- Total net assets down from FY22 to \$45,120 (down by \$16,775)
- Association carries current liabilities in the form of GST payable, deferred revenue and trade creditors totaling \$162,896 and total assets of \$535,719 – Remaining solvent
- Increase in income due to:
 - 2022 IAQ Assembly success
 - An increase in function income
 - An increase in memberships
- Expenditure overall is also up due to:
 - Increased number of functions and events held
 - New Policy and Communications role
 - A slight increase in Accountancy and Audit
- Cash at bank has increased by \$77,383 from FY22 to \$529,966
- **Net assets and members funds \$372,822 up from \$327,702 FY22**
- **The association is a going concern and can pay debt owing.**

Net Surplus 2017-2023



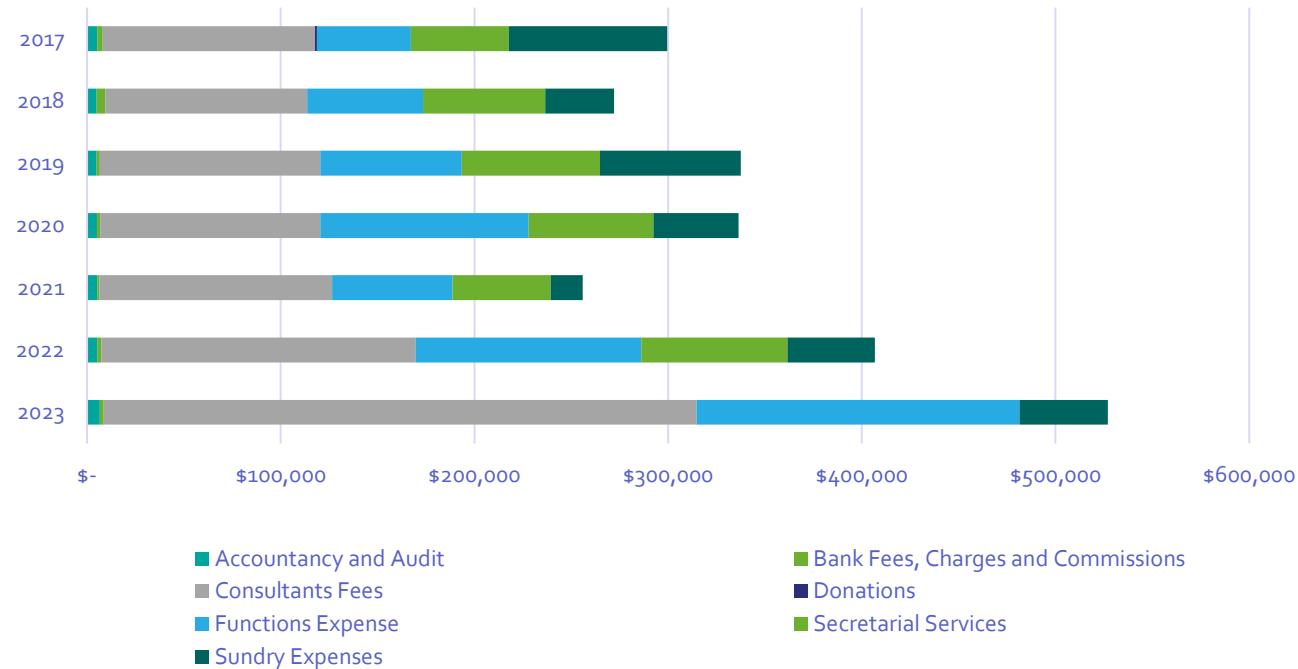
Income 2017-2023

Total Income 2017-2023



Expenditure 2017-2023

Total Expenditure 2017-2023



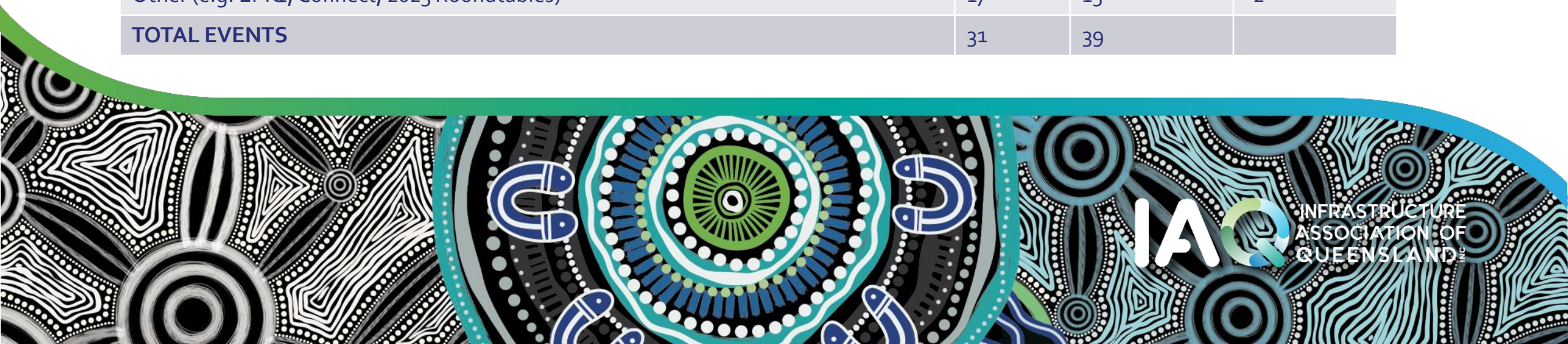
Note:

- Consultant Fees includes Secretarial Services for 2023
- Consultant Fees includes 3 IAQ consultants (5 people including previous and current consultants): CEO, Memberships and Events, Policy & Communications

3.2 Events

2022 / 2023 Comparisons

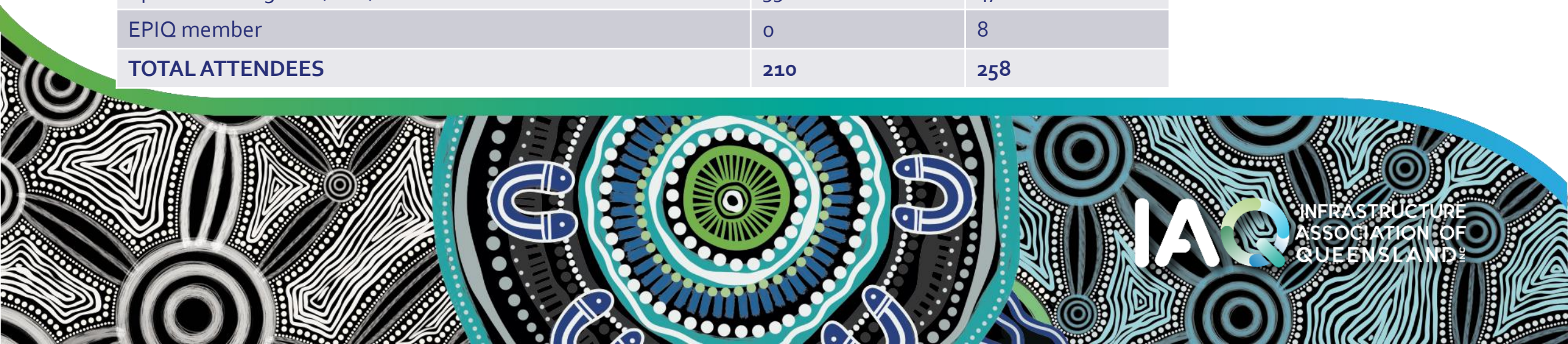
EVENTS	2022	2023	Increase
Infrastructure Assembly	1 (210)	1 (258)	+48 pax
Major Industry Breakfasts	2	3	+1
Boardroom Breakfasts	7	5	-2
Webinars	4	10	+6
Regional events	0	5	+5
Other (e.g. EPIQ, Connect, 2023 Roundtables)	17	15	-2
TOTAL EVENTS	31	39	



3.2 Events

2022 / 2023 Comparisons - Assembly

ASSEMBLY	2022	2023
Early Bird members /Govt	82	121
Early Bird non-members	13	12
Standard Members /Govt	25	16
Standard Non-members	7	10
Late members/Govt	13	6
Late non-members	3	0
Sponsors Speakers (FOC)	24	38
Sponsors Delegates (FOC)	35	47
EPIQ member	0	8
TOTAL ATTENDEES	210	258



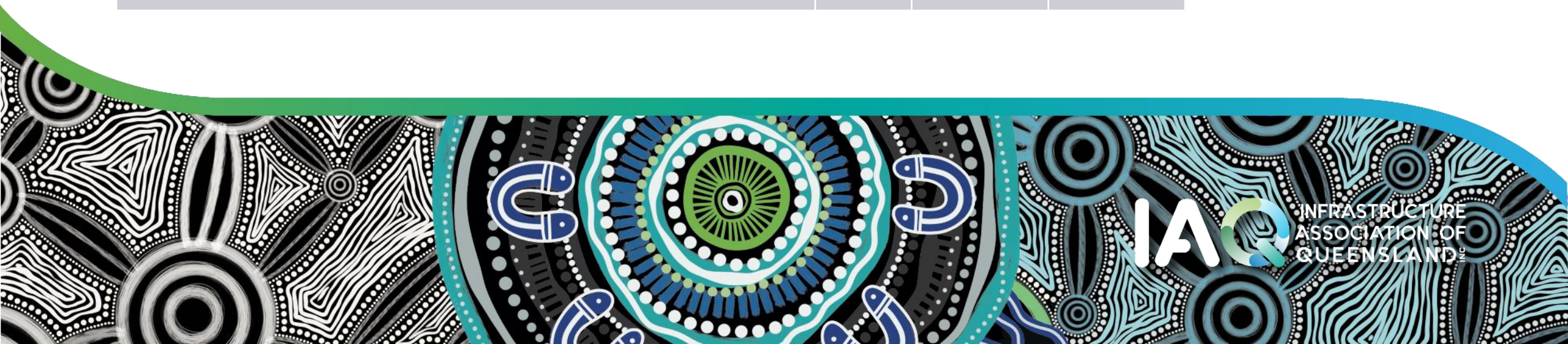
3.2 Events held in 2023

Date	Format & Topic	Speaker/s	Sponsor/s
8 Feb	DSDILGP webinar – Future Infrastructure Private Investment	Mike Kaiser, Graeme Garrett, Grant Perry, Tara Gardiner, Chris McLaren	DSDILGP
16 Feb	2032 Games Roundtable SUSTAINABILITY	David Symons	WSP
22 Feb	RPS Webinar - Inclusive Engagement	Alistair Kingston Crystal Serblan, Shaylee Cowan, Owen Boushel	RPS
22 Feb	DSDILGP Cocktail networking event	Graeme Garrett, Grant Perry, Aaron Broughton	MinterEllison
9 March	EPIQ 2023 Launch event	IAQ CEO	Deloitte
14 March	Major industry breakfast “Capacity” with DEBST	Warwick Agnew, Debbie McNamara, Adam Copp, Sean Cummiskey, Eva Wood, Rhyl Jones McCoy	Jacobs
15 March	WPS Webinar - What radical changes will you need to thrive in the next 10 years?	Dr Gary Cox	WPS
16 March	EPIQ Kangaroo Point Green Bridge Site Visit #2	n/a	E3 Advisory
22 March	IAQ in the Regions – North Queensland Industry Forum (Townsville)	Will Hyams, Matthew Ryan, Duane Gibson, Shannon Orr	GHD, SMEC, Premise
29 March	RPS Webinar - Social Legacy	Gary Cox	RPS
29 March	Boardroom Breakfast with DSDILGP	Mike Kaiser	Corrs Chambers Westgarth
10 May	Aurecon Webinar - Using circular economy to achieve net zero carbon and zero waste goals	Jodie Bricout, Danette McLean	Aurecon
11 May	Boardroom Breakfast with TMR	Julie Mitchell	Arup
16 May	IQ Connect event	Rhyl Jones McCoy	Jacobs
18 May	Gladstone Forum	Shannon Orr, Ben Hayden, Will Hyems	GHD, Hughes et al, Stratagility
24 May	ConnellGriffin Webinar - Interjurisdictional lessons learned to support Qlds pipeline to 2032 and beyond	Alicia Fava, Mark Harrison, Lauren Whelan	ConnellGriffin
2 June	Sunshine Coast Infrastructure Summit	Various	IAQ, SCC, Sunshine Coast Business Council
7 June	2032 Games Roundtable	n/a	Davidson
20 June	Major industry breakfast “Energy” with DEPW	Paul Martyn, Kieran Cusack	PwC
21 June	CIT webinar “AI in Infrastructure: tips, tricks, and traps”	Robbie Claase	CIT
12 July	Joint EPIQ /WSP Emerging Professionals Network (EPN) Event	n/a	WSP
13 July	IAQ Totem launch	Cameron Costello, Leah Cummins	Jacobs
19 July	Boardroom Breakfast with Dept Premiers and Cabinet	Rachel Hunter	Deloitte
20 July	Cairns Forum	Tara Herley, Mica Martin, Darlene Irvine, Mozelle Morrison, Ryan Gray	PWC, SMEC and GHD
27 July	IAQ Connect event	Jamie Logie	WSP
10 Aug	EPIQ Event - Brisbane 2040 – The Future of Infrastructure Advisory	Mike Kaiser, John Dyson, Dr Kellie Nuttall	Mott MacDonald
23 Aug	Powerlink Webinar	Kiara Bowles, Dana Boxall, Narelle Titman, Nicole Maguire	Powerlink
6 Sept	Webinar – Assurance Reviews for Olympics 2032	Steve Richards	NineSquared
7 Sept	Boardroom Breakfast with Department of Regional Development, Manufacturing and Water	Graham Fraine	Robert Walters
13 Sept	Major industry breakfast “Transport” with TMR	Neil Scales, Sally Stannard	Transurban
28 Sept	EPIQ Event - QLD Health - Transformation	Priscilla Radice	Qld Health, CPM Advisory, Planned Performance
6 Oct	Regional Joint lunch ‘Energy’ - Mackay	Paul Martyn, Kieran Cusack	DEPW, Qld Hydro
20 Oct	2023 Assembly	Various	Voco Brisbane
1 Nov	IAQ Connect event - Brisbane Metro Experience Centre	Various	BCC, Brisbane Move
2 Nov	EPIQ/YEAQ Event	TBC	Deloitte
8 Nov	Webinar - D&I Working Group - Recruitment	Various	Struber
16 Nov	Boardroom Breakfast with Department of Transport and Main Roads	Andrew Mahon, A/Deputy DG, TMR	RPS
23 Nov	EPIQ Mentoring event (5.30pm – 7.30pm)	n/a	Robert Walters
30 Nov	End of year members networking drinks	n/a	Capstone Recruitment

3.3 Membership

2022 / 2023 Comparisons

MEMBERSHIP	2022	2023	Increase
Corporate Tier 1	63	72	+9
Corporate Tier 2	16	20	+4
Associate	10	11	+1
Individual	18	15	-3
TOTAL MEMBERS	107	118	+11



3.3 Membership

118 total members - 22 new members acquired

New Members	Member Type
Andy Day (Infravisory)	Individual Member
Ausco Modular	Corporate Member Tier 1
Ashurst Australia	Corporate Member Tier 1
Ben Whitten (Brisbane Chambers)	Individual Member
Bridge42	Corporate Member Tier 2
Deloitte	Corporate Member Tier 1
Department of Employment, Small Business and Training	Associate Member
ENE.HUB	Corporate Member Tier 2
HWL Ebsworth Lawyers	Corporate Member Tier 1
IIMBE	Corporate Member Tier 2
Infrastructure Project Solutions	Corporate Member Tier 1
Neil Silversides (Strategic Directorships Pty Ltd)	Individual Member
Norton Rose Fulbright	Corporate Member Tier 1
Planned Performance	Corporate Member Tier 2
Premise	Corporate Member Tier 1
Protest Engineering	Corporate Member Tier 1
Queensland Hydro Pty Ltd	Associate Member
Rennie Advisory	Corporate Member Tier 1
Skotte Group	Corporate Member Tier 2
Soben Australasia	Corporate Member Tier 2
The APP Group	Corporate Member Tier 1
The LKB Agency	Corporate Member Tier 2
Tracey, Brunstrom & Hammond (TBH) Consulting	Corporate Member Tier 1
Victor Young (VnS&Co Pty Ltd)	Individual Member

3.4 Media Coverage



22 SEPTEMBER 2023

IAQ'S INFRASTRUCTURE ASSEMBLY IS FAST APPROACHING

The Infrastructure Association of Queensland's (IAQ) event of the year is fast approaching, and it couldn't come any quicker.

ABC Radio

12 JUNE 2023

IAQ CEO INTERVIEW WITH ABC RADIO | QUEENS WHARF PRECINCT DELAYS

Sunshine Coast News

12 JUNE 2023

SUNSHINE COAST INFRASTRUCTURE SUMMIT TO 'SHAPE AND SECURE' MAJOR PRIORITIES UP UNTIL 2050

Courier Mail

14 NOVEMBER 2022

BRISBANE 2032 INFRASTRUCTURE NEEDS TO BEGIN NOW, EXPERTS SAY, TO AVOID COST BLOWOUTS AND FAILURE

3.5 Testimonials



Queensland is embarking on the biggest decade of infrastructure delivery in our history and the Department of State Development, Infrastructure, Local Government and Planning is working collaboratively with the Infrastructure Association of Queensland (IAQ), industry and our regions to achieve lasting benefits for our communities.

Infrastructure is not only the key to improving liveability and supporting good growth, it is the catalyst for unlocking unmissable opportunities. These include decarbonising our economy, ensuring a Brisbane 2032 Olympic and Paralympic Games legacy and effectively supporting housing solutions and growth to ensure our communities are great places to live, work and play.

Our department wants to continue to seize these opportunities to ensure our infrastructure supports better jobs, investment and lifestyle into the future.

MIKE KAISER

DIRECTOR-GENERAL,
DEPARTMENT OF STATE DEVELOPMENT,
INFRASTRUCTURE, LOCAL GOVERNMENT AND
PLANNING



IAQ is a valued partner informing our planning and delivery of infrastructure for Queensland by strengthening the partnerships between industry, government and community.

RACHEL HUNTER

DIRECTOR-GENERAL,
DEPARTMENT OF PREMIER AND CABINET



3.6 IAQ Taskforces



Regional Infrastructure Taskforce (RIT)

Immediate focus on the issues impacting industry now and the current opportunities to be leveraged & responded to within all Queensland regions. Foster the growth of smaller IAQ working groups within Queensland regions.



Catalysing Infrastructure Transformation Taskforce (CITT)

Focusing on the long-term, big picture energy and renewables, opportunities to catalyse true transformation and connect the wider infrastructure system.



Emerging Professionals In Infrastructure Queensland (EPIQ)

Bringing together the next generation of infrastructure sector leaders. EPIQ provide a platform for members to engage with industry peers and leaders to discuss infrastructure challenges and positively influence the future of Queensland's infrastructure sector.



2032 Games Taskforce

Bringing the focus of the Games and all the sustainability and legacy priorities to the forefront to assist in Games delivery for Queensland.



3.7 IAQ Working Groups

IAQ Connect

- IAQ Connect aims to be the bridge between Emerging Professionals in Infrastructure Queensland (EPIQ) and the IAQ Taskforces by bringing members together to build strong relationships and support development of key initiatives across IAQ.
- IAQ Connect focus is on developing relationships between individuals from within IAQ who have at least 5+ years of experience in their field.

IAQ Diversity & Inclusion

- The D&I Working Group aims to provide a forum for members to discuss, educate, reform and recommend priorities for:
 - inclusion and diversity for all people working in infrastructure; and
 - the impacts for individuals within our membership.
- The D&I Working Group forges education and position papers and engages with government and stakeholders to improve outcomes for all, in respect of inclusion and diversity, in the infrastructure sector.
- The D&I Working Group is outcomes driven and supports the promotion of equity and diversity and a culture of inclusiveness within IAQ and the infrastructure industry.

3.8 Governance

THE IAQ BOARD

The IAQ is an incorporated association under the *Associations Incorporation Act 1981 (Qld)* (Act). It is an industry organisation, run by a management committee of volunteers in accordance with the requirements of the Act and the IAQ's Rules (Rules). Under the Rules, the management committee is referred to and known as the 'IAQ Board' (Board) and is elected annually at a general meeting of the association. There is no restriction on the maximum size of the Board and any financial member organization may nominate a representative. Board members are expected to represent the broader interests of that member's industry sector and a considerable time commitment is involved. Members of the Board have various legal responsibilities under the Act and are also expected to participate actively in key decision-making processes of the IAQ. As a minimum, Board members are expected to attend regular meetings of the Board and to participate actively in one or more of the various sub-committees and other working groups of the association.

OFFICEHOLDERS

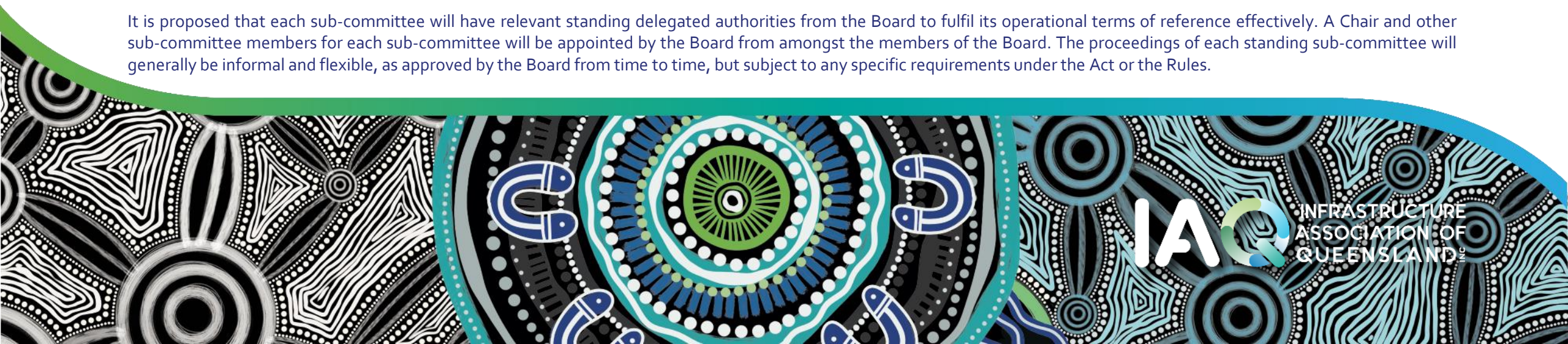
Pursuant to the Act and the Rules, the Board includes five fixed officeholders appointed annually at a general meeting of the association. These are: Chairperson, Immediate Past Chair, Deputy Chairperson, Treasurer, Secretary

These officeholders have accountability to the Board and the members of the association for the fulfilment of various day-to-day functions that are important to the effective operation of the association.

SUB-COMMITTEES

The Rules permit the streamlined operation of the IAQ to be assisted through the work of a number of standing sub-committees, appointed by the Board from time to time. Standing sub-committees must be constituted from the Board. The standing sub-committees for 2022-23 will comprise: Executive Sub-Committee, the Governance and Risk Sub-Committee and the Membership, Events and Communications Sub-Committee..

It is proposed that each sub-committee will have relevant standing delegated authorities from the Board to fulfil its operational terms of reference effectively. A Chair and other sub-committee members for each sub-committee will be appointed by the Board from amongst the members of the Board. The proceedings of each standing sub-committee will generally be informal and flexible, as approved by the Board from time to time, but subject to any specific requirements under the Act or the Rules.



3.8 Governance

EXECUTIVE SUPPORT FUNCTION

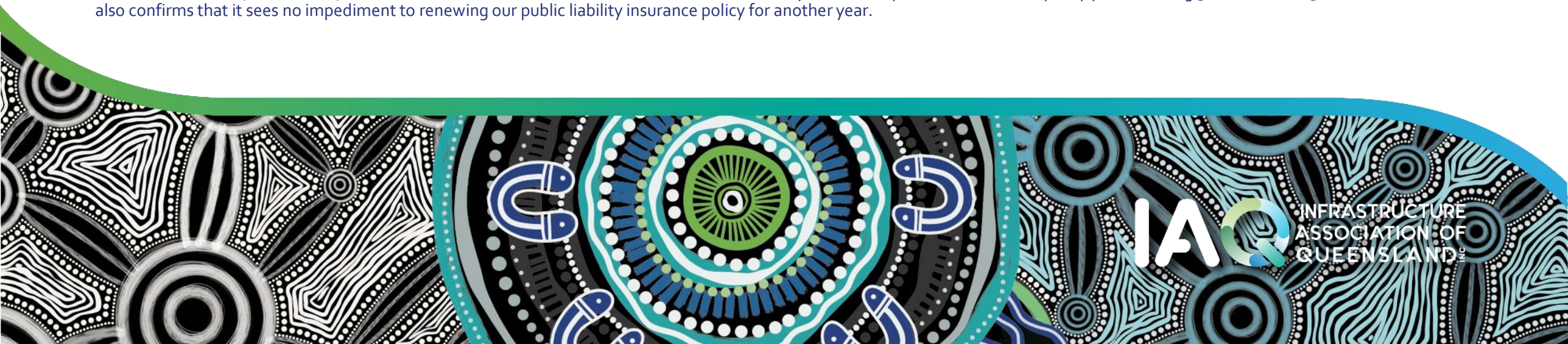
From time to time, the Board may appoint one or more persons from outside the Board to assist it, or to assist one or more of the standing Sub-Committees, in conducting their respective activities (Executive Support Function). Currently, the Executive Support Function comprises:

- A 'Chief Executive Officer', who assists the Executive Sub-Committee in conducting its regular activities and participates as an ex officio non-voting invitee to meetings of the Board. The CEO's role is formally recognized in the Rules.
- A 'Bookkeeper' that assists the Treasurer, including fulfilling certain responsibilities of the Treasurer and the Association.
- An 'Executive Assistant' that assists the Chief Executive Officer and the Secretary, including fulfilling certain statutory responsibilities of the Secretary and the Association.
- A 'Communications and Policy' specialist that works with IAQ executives and members to create and communicate policy artifacts for IAQ to deepen advocacy efforts on system-wide infrastructure issues and engage with senior policymakers across the three levels of government to influence change.

The scope and role of the Executive Support Function are evaluated and reviewed by the Board periodically having regard to the evolving needs of the Association and any other relevant developments.

INSURANCE

Pursuant to section 70 of the Act, the Board confirms to members that the IAQ has maintained public liability insurance over the policy period ending 31 October 2023 the Board also confirms that it sees no impediment to renewing our public liability insurance policy for another year.





IAAQ INFRASTRUCTURE
ASSOCIATION OF
QUEENSLAND INC