



IAQ 2032 WORKING GROUP POSITIONING

IAQ is passionate and committed to supporting the successful planning and delivery of the 2032 Games in a purposeful way that adds value. As we represent the entire infrastructure ecosystem and our members are local with strong global connections, we believe we are in a strong position to efficiently coordinate and inspire collaboration with the private sector, industry, government agencies (at all three levels), other industry bodies and community.

OFFER TO GOVERNMENT – DEEP GLOBAL DIVERSE EXPERTISE DELIVERED LOCALLY WITH NO STRINGS ATTACHED

IAQ has formed a working group which is identifying and sourcing experts in the delivery of the Olympics, Paralympic and other major sporting events. The working group has connected with a diverse, generous and highly skilled group of people and companies who work with the IOC and host cities; securing a range of senior delivery leaders willing to provide their time and expertise to run workshops, at no cost to government.

These workshops would provide deep insights in to the ‘art of the possible’ giving government confidence you have the right scope and can access an open market. The workshops would be provided in a non-proprietary way to key stakeholders including, but not limited to the 2032 Games Taskforce, other agencies and broader industry helping to build knowledge, skills and capacity. This will be the first ever regional Games we need to work together in this unique setting to develop the right delivery model for SEQ.

It would lift transparency and potentially reduce your own workload while gaining access to diverse expertise with no vested interest. These could be run bi-monthly or quarterly and by themes that make sense to your priorities. Potential topics include:

- › Net zero; climate positive; sustainability – mapping, predicting and enabling a climate positive Games
- › Accelerating Accessibility
- › Digital smarts, data capture usage, Future of Mobility capability interlinked with venue operations
- › Diversity and inclusion, social and affordable housing, including award winning sustainable modularised
- › Transport mobility, operation and demand management & security
- › Collaboration Frameworks & Leadership capability

SETTING AMBITIOUS TARGETS TO SUPPORT 2032 GAMES ENABLING A 2052 VISION

Sustainability - Develop a roadmap to achieve a climate positive 2032 Games. Deliver on the commitment to ensure 2032 Games will be zero waste and South East Queensland will be Australia’s first circular economy region.

Delivering on foundational infrastructure - Identify gaps and map how foundational infrastructure will be delivered across multiple and critical areas including energy, water, mobility, digital, health and housing, identifying opportunities to explore new technologies and innovation (thinking ahead to the integration of electric and hydrogen).

Housing - Appropriate, accessible, sustainable accommodation solutions, delivering innovative facilities and funding models to help deliver an affordable home for every Queenslanders.

Connectivity - Equitable and globally competitive access to telecommunications, data infrastructure, mobility, health, education, energy and water – whole of system grid planning that leverages technologies and is planned allowing for major global risks including climate change and changing nature of technology and work.

Digital by Default - Once in a generation opportunity to invest in our digital system-to-system framework to build connectivity. We can test our future scenarios through the mapping of utilities and transport corridors with real data to create the best planning policies, make good long-term decisions and correctly prioritise infrastructure spend and land use and event manage the Games.

Proactive Spatial Sculpting (Transport & Place) - An integrated transport system genuinely creates interconnectivity across SEQ and links the respective CBD areas and designed in conjunction with land use planning to coordinate housing supply and job creation.

Diversity and inclusion - Using the Olympics and Paralympics to lift involvement and creates jobs for First Nations, persons with a disability and women in the planning, design and delivery of infrastructure.

Local content & regional communities - Unlocking benefits for the whole of the State.

ACTIONING VALUE CREATION

LEADERSHIP

Facilitate an appropriate and listened to industry voice in the planning and delivery of the 2032 Games, focused on world’s best practice and championing the role of the private sector; build trust between the public and private sectors in key areas where IAQ can advocate the most impact.

Key Actions: IAQ will support government through previous games lessons learned and in the design and delivery of, legacies that benefit communities.

Establish a senior leadership cohort in sport, projects, government at all three levels, investors, community including First Nations, that will together participate in strategic empathy-based development to help lift the leadership capability, improve trust, decision making and communication and enhance leadership capability across their respective agencies, companies and sectors

INTEGRATION AND COORDINATION

Collaboration is in IAQ’s DNA (Queensland heart + global thinking). We bring together all the different elements needed to deliver the games, across all sectors (including but not limited to digital, energy, utilities, housing, water). We are here to support government in the development of effective strategies in these areas and more.

Key Actions: IAQ can engage Industry to ensure an integrated and coordinated approach to maximising value from the various agencies through a collaborative framework.

Support the creation of digital coordination group (agency) from across sectors to accelerate take up and capture the data we need from across projects, utilities, transport, place etc (beyond digital twin). Provide pathways for First Nations voices in the planning and design of infrastructure and ensure Health & Wellbeing outcomes are embedded at the outset for all Australians.

GOVERNANCE

Set a clear governance framework and accountability for development and delivery upfront, in consultation with industry.

Continue the development and open to approach to a new suite of collaborative contracts (TMR example) in order to address the demands on industry, by leveraging good practice principles from previous Games

Equal opportunity for industry and business participation across the full spectrum of goods and services - including large, medium and small business.

Key Action: Utilise experience from previous games and futures games to unlock effective governance and enable decision making that works in local connect to deliver the first regional Games.

BENEFITS MANAGEMENT AND REALISATION

Identify benefits and unlock future value for Queensland using the 2032 Games as a catalyst our state needs to activate infrastructure that will enable productive, sustainable, equitable and inclusive living in the 21st century and beyond.

Legacy: Ensure the 2032 Games creates a positive and lasting legacy that benefits the whole of South East Queensland and Queensland beyond 2032 and towards 2052.

Key Actions: IAQ can support by mapping the benefits and working with Government to understand requirements to realise benefits.

IAQ can support coordinating trade & investment messages and roadshows designed to attract dollars and skills to the State.

SKILLS AND CAPACITY

Industry is best placed to facilitate job creation and training, to build capacity for the delivery of the 2032 Games. Close collaboration between all parties is essential to manage skills and capacity building and integration

Key Actions: Leverage experience from global programs in other Olympic Cities and **local knowledge** including First Nations, to roadmap the incremental building of capacity, people attraction and retention and realise a successful world first regionally hosted Olympics and Paralympics Games.

Establish joint programs in training research and development to leverage the significant opportunities a defined and guaranteed pipeline of work provides to the consulting and construction sectors.

Diversity and inclusion with 103,000 workers short in the infrastructure industry nationally by 2023 (calculated by IA before 2032 Games were announced) there are major barriers to be overcome to attract and retain women in the industry, build long-term employment for First Nations people, and encourage older workers to remain in the industry. As the whole of industry state-wide peak infrastructure body in Queensland we have some innovative solutions to trail in partnership with government and the training and tertiary sector.

CRITICAL PATH

